

> **BIOENERGY, CLIMATE, AND ENVIRONMENT** FOOD PRODUCTION AND SUSTAINABILITY YOUTH, FAMILY, AND COMMUNITY FOOD SAFETY AND NUTRITION INTERNATIONAL PROGRAMS

# Writing a Strong USDA BFRDP Application

INVESTING IN SCIENCE | SECURING OUR FUTURE | WWW.NIFA.USDA.GOV USDA IS AN EQUAL OPPORTUNITY PROVIDER, EMPLOYER, AND LENDER



Agenda

- Introduction to USDA BFRDP ullet
- **Preparing Your BFRDP Application** •
  - Before You Start •
  - **Building a Strong Application** •
  - Pre-Award Requirements from Grants Management
  - **Understanding the Evaluation Criteria** ullet
  - **Other Key Information** ullet
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#### **Non-Discrimination Statement**

https://www.usda.gov/non-discrimination-statement

- In accordance with federal civil rights law and U.S. Department of Agriculture (USDA) civil rights regulations and policies, the USDA, its Agencies, offices, and employees, and institutions participating in or administering USDA programs, are prohibited from discriminating based on race, color, national origin, religion, sex, gender identity (including gender expression), sexual orientation, disability, age, marital status, family/parental status, income derived from a public assistance program, political beliefs, or reprisal or retaliation for prior civil rights activity, in any program or activity conducted or funded by USDA (not all bases apply to all programs). Remedies and complaint filing deadlines vary by program or incident.
- Persons with disabilities who require alternative means of communication for program information (e.g., Braille, large print, audiotape, American Sign Language, etc.) should contact the responsible agency or USDA's TARGET Center at (202) 720-2600 (voice and TTY) or contact USDA through the Federal Relay Service at (800) 877-8339. Additionally, program information may be made available in languages other than English.
- To file a program discrimination complaint, complete the USDA Program Discrimination Complaint Form, AD-3027, found online at How to File a Program Discrimination Complaint and at any USDA office or write a letter addressed to USDA and provide in the letter all of the information requested in the form. To request a copy of the complaint form, call (866) 632-9992. Submit your completed form or letter to USDA by: (1) mail: U.S. Department of Agriculture, Office of the Assistant Secretary for Civil Rights, 1400 Independence Avenue, SW, Washington, D.C. 20250-9410; (2) fax (202) 690-7442; or (3) email: program.intake@usda.gov.
- USDA is an equal opportunity provider, employer and lender.



#### Introduction to the USDA Beginning Farmer and Rancher Development Program Denis Ebodaghe, BFRDP National Program Leader



# **USDA BFRDP Goals**

• The primary goals of the BFRDP, under assistance listing number 10.311, are to help beginning farmers and ranchers in the United States and its territories:

Enter and/or improve successes in farming, ranching and management of nonindustrial private forest lands

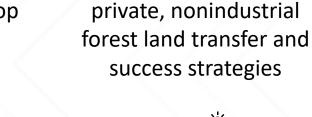
Obtain support for projects providing education, mentoring and technical assistance Gain the knowledge, skills and tools needed to make informed decisions for their operations and enhance their sustainability



#### **USDA BFRDP Legislative Priorities**



Basic livestock, forest management, & crop farming practices



Financial & risk management training, including acquisition & management of agricultural credit



Innovative farm, ranch, &

Natural resource management and planning



Entrepreneurship and business training



Technical assistance to help beginning farmers or rancher acquire land from retiring farmers and ranchers



Diversification and marketing strategies



Curriculum development



# USDA BFRDP Program Priorities, Continued



Mentoring, apprenticeships, and internships



Resources and referral



Farm financial benchmarking



Farm safety and awareness

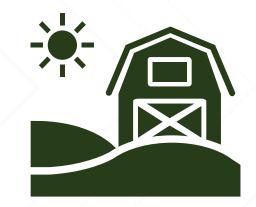
Food safety and recordkeeping

Agricultural rehabilitation & vocational training for veteran farmers & ranchers



# USDA BFRDP Program Priorities, Continued

- Other similar subject areas of use to beginning farmers or ranchers such as projects that address:
  - Climate change with climate smart agriculture, food and forestry solutions
  - Improved nutritional security
  - Economic revitalization, particularly in socially disadvantaged communities





# **USDA BFRDP Eligibility**

- Applications may only be submitted by a collaborative state, tribal, local or regionally based network or partnership of qualified public and/or private entities, including:
  - State Cooperative Extension Services
  - Federal, State, municipal or tribal agencies
  - Community-based organizations (CBOs)
  - Non-governmental organizations (NGOs)
  - Junior and four-year colleges or universities or foundations maintained by a college or university
  - Private for-profit organizations



# USDA BFRDP Eligibility, Exclusions

- Application submission of a project effort that is a duplicate of a current BFR project will not be accepted for review.
- Applications submitted by individuals, or by organizations that do not involve other entities in a network or partnership will not be accepted for review.
- To meet geographical diversity, multiple awards will not be made to the same organization, institution, or Project Director in the same calendar year.



#### Which Program is Right for Me? Budget request Grant Type total, not per Project Type **Project Duration** year Up to \$750,000 Training and Technical Large Standard 36 months Assistance Up to \$525,000 Medium Standard 36 months Training and Technical Assistance **Small Standard** Up to \$300,000 Training and Technical 36 months Assistance Simplified Standard Up to \$49,999 12 months Training and Technical Assistance Up to \$750,000 **Education Team** Training 36 months



# Large, Medium, & Small Standard Grants

- Support new and established local and regional training, education, outreach and technical assistance initiatives for beginning farmers and ranchers (BFRs).
  - 1. Identify the audience of BFRs they aim to serve, describe their characteristics and needs.
  - 2. Demonstrate knowledge and experience in education and assistance methods that are appropriate and effective in engaging the audience and meeting their needs.
  - 3. Propose an ambitious yet achievable plan of work to accomplish meaningful and measurable success in enhancing the number, success, and sustainability of BFRs.



# Simplified Standard Grants

- Develop plans to address societal challenges, strengthen program ideas to develop a full proposal, curriculum development, develop apprenticeship programs and hands-on material, and/or develop an advisory committee to strengthen future program activities
- Designed for new trainers who have never received grants, nor gained more than three years of experience in assisting with the development of BFRs.
  - 1. Sustain and enhance important collaborations and innovative activities relevant to BFR programs
  - 2. Initiative and develop beginning farmer and rancher project ideas to lead to future program success or success in obtaining other grants for BFR education



## **Education Team Grants**

- Enhance BFR efforts based on a particular topic, region or audience and complement previously funded Education Team grants.
- Support curriculum development and conduct educational programs/workshops for BFRs in diverse geographical areas of the United States or provide training and technical assistance for trainers and service providers that work with BFRs.
- Identify, collect, and assess existing curricula programs
  - 1. Identify gaps & develop and deliver curricula and train-the-trainer programs to fill those gaps.
  - 2. Collaborate with the BFRDP Curriculum and Training Clearinghouse.



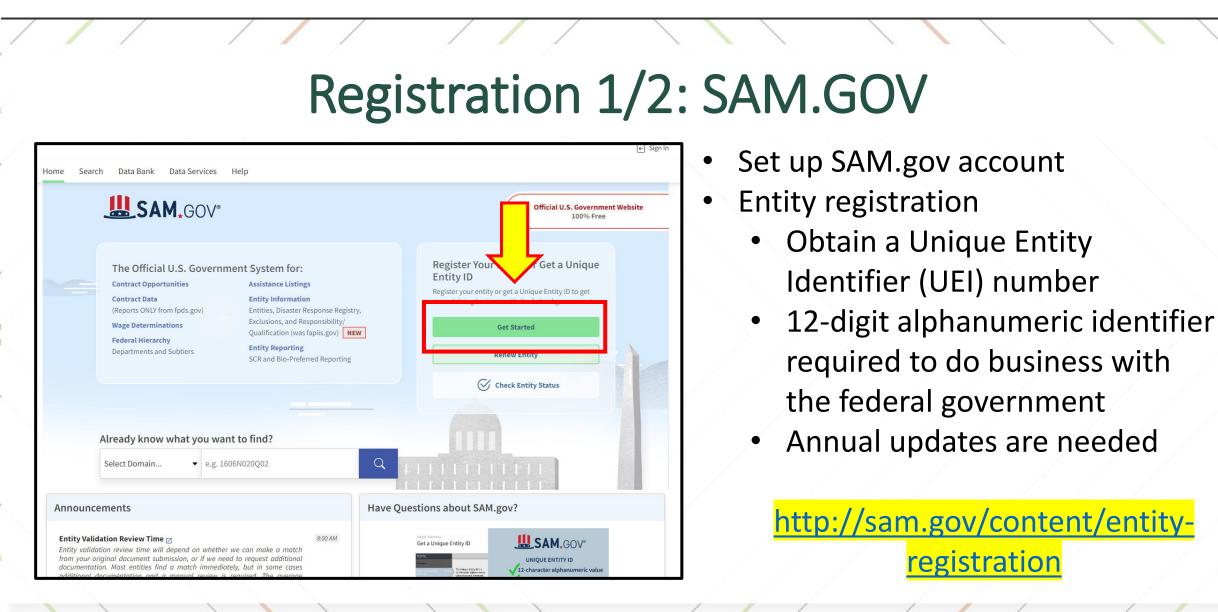
# Preparing Your BFRDP Application – Before You Start

Iesha McGruder, BFRDP Program Specialist



#### **Before You Start Your Application** Determine **Registrations Review Solicitation Grant Type** Prior to submission, it is required that you Read the **Request for** Select the grant type that register/update your Applications (RFA) aligns best with your organization on SAM.gov thoroughly! It has all project and Grants.gov. Do this pertinent information, early to prevent last from the deadlines to minute panic! evaluation criteria.







# Registration 2/2: GRANTS.GOV



- Click on the Applicants tab
- Click on "Get Registered"
  - Detailed instructions are • available on Grants.gov

http://www.grants.gov/web/grant s/applicants/registration.html



# Points to Remember for Registration

- SAM.gov entity registration can take time, especially if there are issues with your registration that may affect your ability to apply before the funding opportunity close date.
- If your entity is already registered, <u>ensure your registration has been renewed</u> <u>or updated per SAM.gov requirements</u>.



#### **Preparing Your BFRDP Application – Building a Strong Application** Bekah Hanson, BFRDP Program Specialist



# **Application Fundamentals**

- What is BFRDP?
- What is included in a USDA BFRDP award (funds, duration, etc.)?
- When are applications due?
- Who is eligible?
- How can I prepare and submit a funding application?
- What are the key components of an application?
- How will the award be issued and managed?
- Who can I talk to about this solicitation?
- What do these words mean?

You will find answers to all these questions within the **RFA**!



# Request for Application (RFA)

- Become a "student" of the <u>RFA</u>
  - Understand the main goals of the program
  - Attend technical assistance webinars or watch the recordings
  - Understand the instructions outlined in the RFA and how to assemble the proposal
  - Read the RFA!!!
  - RFA is most important; but be sure to read the NIFA Grant Application Guide, too!





## Structure of a Competitive RFA

Eight (8) Main Parts Executive Summary

Part I-Funding Opportunity Description Part II-Award Information Part III-Eligibility Information Part IV-Application Submission Information Part V-Application Review Requirements Part VI-Award Administration Part VII-Other Information





## **Key Elements of BFRDP Application**

#### Required

Summary/Abstract Project Narrative Budget Budget Justification (including match or match waiver)

#### **Other Necessary Items**

Key Personnel bio Sketches Conflict of Interest (COI) Current & Pending Support (C&P) Data Management Plan Bibliography



# What to Include in Project Summary

- Must be 250 words or less
- Think about how to capture the reviewer's attention
  - Include description of the problem or opportunity, project objectives, and a description of the effort
  - Include anticipated project outcomes
  - Succinct summary of your project, with key information highlighted
- Do not include confidential information
- Template available:

https://www.nifa.usda.gov/application-support-templates



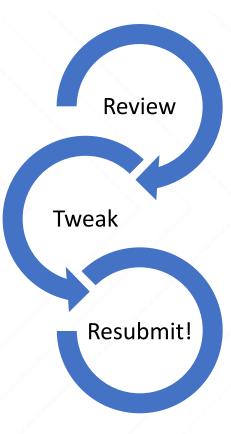
# What to Include in Project Narrative

- Must keep it at 20 pages (for Small, Medium, and Large Standard & Educational Team), or 10 pages (for Simplified Standard)
- Key questions to answer:
  - How does your project align with USDA BFRD program priorities?
  - Who is the target audience, problem/opportunity, and why is it important?
  - What are the goals, associated objectives and expected outputs and outcomes of the project in relation to the target audience needs?
  - What are the proposed activities to achieve each objective? Provide a logic model.
  - What is the plan for outcome-based reporting, participatory evaluation, and measurable outcomes? Provide a <u>Data Management Plan</u>.



#### Resubmission

- Trying to submit to BFRDP again?
  - Resubmissions should provide response to reviewer feedback from previous application.
  - Take the reviewer comments and improve your application.
  - Do NOT exceed the ONE-page limit for your resubmission response.
    - This does not count towards the Project Narrative page limit.





# **Tips for Project Narrative**

- Provide comprehensive information
- Write the proposal logically and clearly
  - Organize proposal according to the outline in the RFA or evaluation criteria, whichever is most logical
  - Following the prescribed format helps reviewers find information more easily
- Use tables and figures to help illustrate important points
- Second set of eyes helps! Ask someone else to review your Project Narrative before submitting.



# What to Include in Budget

#### Prepare budget with a strong justification

- Keep in mind the budget and performance period limits
  - Budget: \$49,000-\$750,000 per award, depending on grant type
  - Period of performance: 1 year (Simplified Standard) or 3 years (Small, Medium, Large Standard & Education Team)
- Salaries require name and title of each person and how the requested salary was determined
- Include fringe benefits, equipment, materials & supplies, consultants, etc.
- Include up to \$3,000 per award year for annual PD meeting travel



# Match Requirement

- BFRDP awardees must provide 25% match from non-Federal sources in the form of cash or in-kind contributions
  - NIFA may waive the matching funds requirement for a grant if it is determined that a waiver or modification is necessary to effectively reach an underserved area or population
  - If you plan to serve an underserved area or population, please enter the statement at the top of your budget justification form: "This applicant plans to serve an underserved area or population and would like to request the 25% match waiver."



# What to Include in Additional Forms

- Letters of support
- Key personnel bio sketches
- Budget justification
- Subcontract information, if needed
- Conflict of Interest List
- Current & Pending Support

#### Fill out forms completely and correctly!



# Preparing your BFRDP Application – Pre-Award Requirements from Grants Management

Steven Evans, Grants Management Specialist



#### Overview

- **Pre-Award Requirements** ullet
  - **Organizational Information** ٠
  - Matching •
  - Budget ullet
  - **Indirect Costs** ۲



## **Pre-Award Requirements**

- Organizational and Financial Information:
  - Updated or new information will be requested NIFA-666.
  - Previous two years of audited financial reports or certified year-end balance sheets and income statements.
  - Details of your internal controls and cost accounting system.



## **Pre-Award Requirements**

- Organizational and Financial Information, Continued:
  - Details of your time/effort reporting system.
  - Policy on how salary compensation rates are determined (based on what data?).
  - Statement of purposes and powers (by-laws, etc.).



## **Pre-Award Requirements**

- Current and Pending Effort and Budget Effort:
  - C&P has the efforts of the PD and Co-PD (this award must be included in the C&P under pending).
  - Budget effort is how much the PD and Co-PD get paid from federal funds.
  - The Effort for the C&P must be greater than the budget effort (you cannot receive more federal funds than your effort dedicated to this award).



## **Pre-Award Requirements**

- Matching Requirements:
  - Matching funds is the non-federal share of costs provided by the grantee or project partners to accomplish the purpose of the award.
  - The BFRDP has a 25% match requirement.
  - This requirement can be waived with ADEQUATE justification for applicants serving underserved areas or populations.
  - Matching may be cash or in-kind
  - Matching may be provided by the applicant organization or third-party.



# Matching

The BFRD Program Requires a 25% match with cash or In-Kind matching only.

- Types of Matching
  - Cash Matching: The recipient's outlay of cash on-hand.
  - In-Kind Contributions: The value of non-cash contributions of property or services.
  - Third-Party Matching: Any contribution to the project by an outside organization.



## What is Allowable as Matching?

- Any costs which would normally be allowable under the Cost Principles for Federal funds would be allowable as matching.
  - See Paragraphs 200.420 through 200.475 of the <u>Uniform Guidance 2</u> <u>CFR 200</u> for selected items of cost.
- Costs must be specifically identifiable and directly benefiting the project.



## **Matching Commitment Documentation**

- A list documenting the donor organization's name, dollar amount and type of match (in-kind or cash).
  - Matching commitment letters are not required to be submitted with the proposal, but must be kept at the organization for auditing purposes, and may be requested at the time of the award.
- Budget and budget justification should provide details on how matching will be spent.



# Preparing a Budget, Budget Categories

- <u>Salaries/wages</u> for project personnel
  - Provide the hourly rate of pay, time commitment and the task to be completed.
  - Salary rates should be the normal rate of pay for that employee or job category.
  - Salary rates deemed excessive may need to be justified.



## **Budget Categories**

#### <u>Subcontracts</u>

- When the total amount of all subcontracts do not exceed 50% of the total budget:
  - Submit a <u>letter of commitment</u> from each subcontractor organization, signed by the organization's Authorizing Representative and a statement of work.
- Subcontracting over 50% of the award to a Federal agency:
  - Signed <u>letter of commitment</u>, statement of work, budget & budget narrative



## **Budget Categories**

### <u>Consultants:</u>

- A consultant is a person or organization providing expert advice.
- The maximum allowable rate of pay for a consultant is \$97.93/hour, exclusive of other costs.
  - Higher hourly rates must be justified and additional information provided.
    - Invoices from other work performed, consultant's CV or resume, etc. may be requested as justification for allowing higher rates.
- Provide hourly rate of pay and number of hours to be worked.



## **Budget Categories**

### • Equipment Purchases:

- Provide details of the type of equipment, how it will be used, the amount of time it will be used on the project and the purchase price.
  - A quote listing the cost of the equipment must be provided.
  - Costs for equipment not being used solely for this project should be pro-rated to use.



## **Budget Categories**

- Meeting Space Rental:
  - The cost of renting a meeting room at a community center, hotel, or other facility.
    - Provide information on the location of the facility and the cost.
      - If the facility does not normally charge for usage, the costs of space rental for that location would be unallowable.



## **Budget Categories**

- Land Rent Rental of land for garden plots or other project activities:
  - Value for use of land should not exceed the fair <u>rental</u> value of comparable land as established by an independent appraisal of similar land in the area.
  - Amount is not based on the for-sale appraisal value.
  - Documentation on how land usage was valued is required.



## **Budget Categories**

- Indirect Costs (IDC):
  - Indirect costs are those expenses not directly attributed to the project. They are expenses shared across the organization.
    - Examples are utilities, sanitation and janitorial services, accounting and payroll, equipment maintenance.



## Indirect Costs

- Program legislation caps indirect costs at 10% of Total Federal Funds or your organizations Federally approved negotiated rate
  - Use the rate which results in the lowest dollar amount of IDC.
  - Recipient organization must have an approved negotiated rate (NICRA) to qualify for indirect costs.
  - No Rate? You May:
    - Request the 10% DeMinimus Rate, or
    - Request a NIFA negotiated rate
      - NIFA must be your cognizant agency to negotiate.



## Indirect Costs-De Minimis

- DeMinimus Indirect Cost Rate of 10% based on Modified Total Direct Cost
  - May be used with NIFA approval
  - Refer to Paragraph 200.414(f) of the <u>Uniform Administrative Requirements of 2</u> <u>CFR 200</u>.
- For information on the Indirect Cost process, refer to: <u>http://nifa.usda.gov/business/indirect\_cost\_process.html</u>



## **Contact Information**

For questions regarding award administration only, please email questions to:

Steven Evans 816-550-4336 Steven.Evans@usda.gov

William Mallet 978-808-4650 William.Mallet@usda.gov



# **Preparing Your BFRDP Application – Understanding the Evaluation Criteria**

Denis Ebodaghe, BFRDP National Program Leader



### BFRDP Evaluation Criteria Small, Medium, Large Standard & Education Team

- 1. Partnerships and Collaboration
- 2. Consultation of Beginning Farmers and Ranchers
- 3. Relevancy
- 4. Technical merit
- 5. Secretary of Agriculture Priority: Climate Change and Climate Smart Ag and Forestry Solutions
- 6. Secretary of Agriculture Priority: Increasing Equitable Participation in USDA's Programs and Services
- 7. Achievability
- 8. Expertise & Track Record of the Applicants
- 9. Adequacy of Available or Obtainable Support Personnel, Facilities, and Instrumentation
- 10. Adequacy of Plans for Participatory Evaluation Process, Outcome-Based Reporting, and the Communication of Findings and Results beyond the Immediate Target Audience



## BFRDP Evaluation Criteria Simplified Standard

- 1. Partnerships and Collaboration
- 2. Consultation of Beginning Farmers and Ranchers
- 3. Relevancy
- 4. Technical Merit
- 5. Secretary of Agriculture Priority: Climate Change and Climate Smart Ag and Forestry Solutions
- 6. Secretary of Agriculture Priority: Increasing Equitable Participation in USDA's Programs and Services
- 7. Achievability
- 8. Expertise & Track Record of the Applicants
- 9. Personnel
- 10. Project Evaluation, Results and Dissemination



### **Preparing Your BFRDP Application – Other Key Information** Iesha McGruder, BFRDP Program Specialist



## Formatting is IMPORTANT!

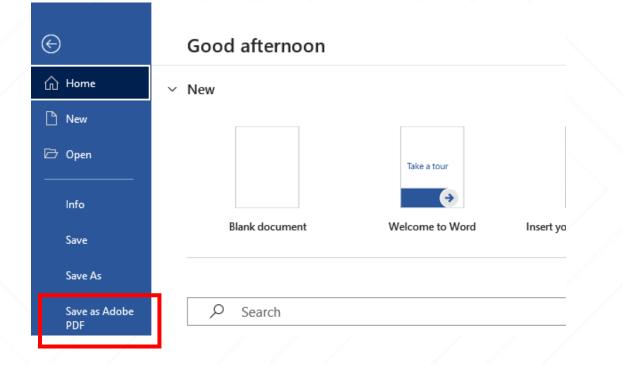
### All forms must be in **PDF** format.

- Margins: 1 inch
- Font: no less than 12 point (Times New Roman)
  - Table and Figure Fonts: no less than 11 point (Times New Roman)
- Line spacing: 1.5
- Format: PDF (no other file format allowed)
- Page limits: 20 pages for Small, Medium, Large Standard and Educational Team Project Narrative; 10 pages for Simplified Standard Project Narrative



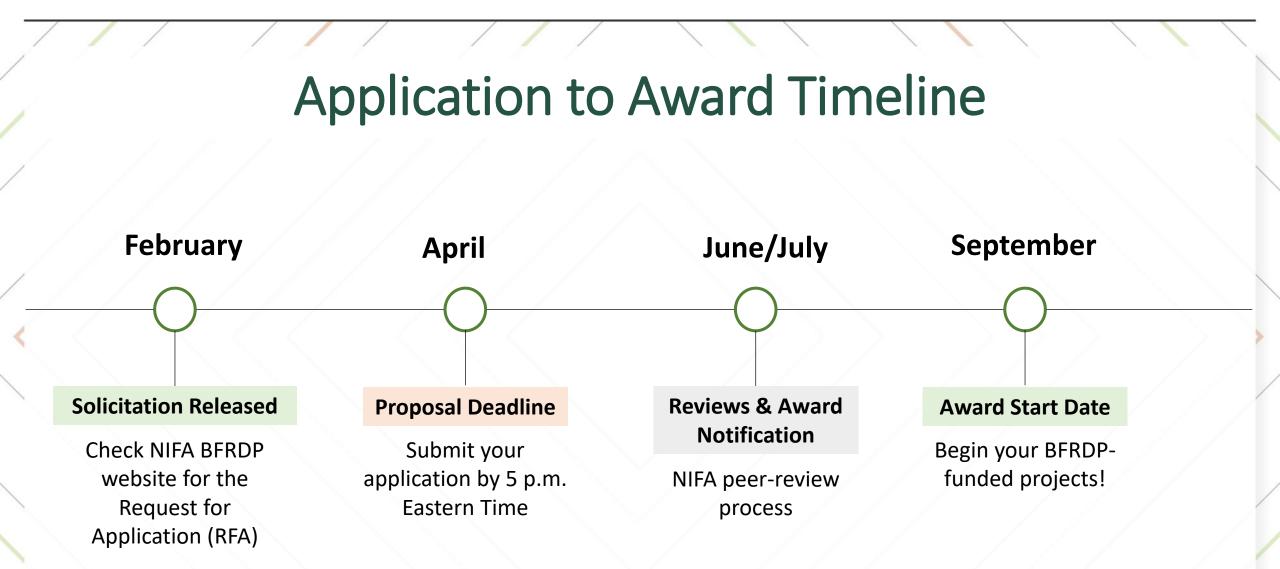
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- 1. Go to "File" in the Microsoft Word top menu
- 2. Click on "Save as Adobe PDF"







## **BFRDP Review Process**

#### **Resubmit**

Re-apply during the next application cycle. Be sure to include a 1-page response to reviewer comments.

#### **Review**

Confidential peer review panel of experts from academia, CBOs, NGOs, federal agencies, and farmers

#### Decision

Award decisions sent with reviewer comments

#### Award

Start conducting your BFRDP work with USDA BFRDP funding!



## Things to Remember: Overcoming Common Flaws

Denis Ebodaghe, BFRDP National Program Leader



## Things to Remember: Overcoming Common Flaws

- Proposal Title make sure within the limit of 144 characters.
- Federal funding amount entered in Form SF-424 must match the federal funds requested in budget form.
- Amount of federal dollars requested must be a whole dollar amount (please do not include cents).
- Include a logic model when requested in the application.
- Do NOT include applications that seek to conduct research in BFRDP results (these will be declined for review).



## Overcoming Common Flaws, Cont. 1

- Evaluation third party evaluator is required (for Small, Medium, and Large Standard and Education Team grants).
- Minimum set aside of 5% of funding to veteran farmers and minimum 5% of funding to socially disadvantaged farmers is a mandate requested of the program by legislation. All programs do not need to meet this set aside.
- Legislative Priorities in writing your application, discuss one or more priorities that are relevant to stakeholders.
- Successful applications contain the following topics land access, business and financial plans, farm production, and marketing.



# Overcoming Common Flaws, Cont. 2

### Please do NOT:

- Submit recycled applications
- Use old letters of reference
- Use old literature citations

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## **Common Mistakes**

- Not involving partners with the right experience.
- Not consulting with beginning farmers and ranchers in project design, implementation and decision making.
- Not addressing audience needs.
- Not addressing sustainability.
- Not addressing project pitfalls.
- Not contributing to the BFRDP Clearinghouse and annual Project Directors' meeting.



## Common Mistakes, Cont.

- Not addressing the following as specified in the evaluation criteria climate change; enhancing access to USDA's programs and services.
- Not evaluating project outcomes in measurable terms.
  - i.e., change in enhanced farm income, knowledge, and attitude
  - See <u>BFRDP Outcomes Based Reporting Guide</u>



## **Application Preparation Resources**

Bekah Hanson, BFRDP Program Specialist



## **Application Preparation Resources**



NIFA Grant Application Guide



USDA BFRDP Website

/	

RFA & Technical Assistance Webinar

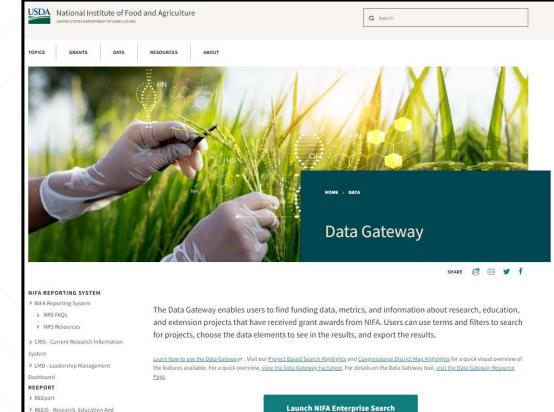


## **Check Previously-Funded Projects**

phomics Information System

- NIFA BFRDP-funded projects from previous years
  - NIFA Data Gateway: • https://portal.nifa.usda.gov/enterprise -search/project details/ss/1470







## **Other Additional Resources**

- Meet with USDA BFRDP Staff
  - Attend information sessions
  - One-on-one meetings
  - Contact NPL for project fit
- Local Resources
  - BFRDP Clearinghouse, <u>www.farmanswers.org</u>





### Visit <a href="mailto:nifa.usda.gov/nifa-update">nifa.usda.gov/nifa-update</a>



### **SIGN UP FOR NIFA UPDATE**



## **Contact Us!**

USDA BFRDP Program Website	https://www.nifa.usda.gov/grants/programs/begin ning-farmer-rancher-development-program-bfrdp
Program Email	BFRDP@usda.gov

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Q&A